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No.F.8(8)HR-I/2020-
Government of Pakistan
FINANCE DIVISION
(HRM Wing)

Islamabad, the 23rd September, 2020

OFFICE ORDER NO. 143/2020

A Subsidies Cell has been established in Finance Division w.e.f 23rd July, 2020 with due approval of the Prime Minister to monitor the subsidies and chalk out recommendations to make them more effective and targeted. Dr. Waqar Masood Khan, Former Secretary Finance has been appointed as Head of the cell on honorary basis.

2. The Subsidies Cell shall have the authority to co-opt any officer from M/o Finance and all others Ministries/Divisions dealing with the subject of subsidies to provide necessary assistance to Subsidies Cell.

3. The Terms of Reference (ToRs) of the "Subsidies Cell" shall be as below:-

- I. To catalogue all subsidies:
 - a. Explicit or implicit,
 - b. Direct or indirect,
 - c. Budgeted or unbudgeted,
 - d. Recognized or not recognized,
 - e. Claims not accepted or awaiting detailed audit:
- II. Identify the history of each subsidy with such key information as to when and which authority accorded its approval, intended beneficiaries, expenditures incurred over the years;
- III. Examine each subsidy in terms of its impact on the targeted population/beneficiaries;
- IV. For untargeted portions of subsidies, estimate the amount of misallocated expenditures;
- V. Examine the methods of provision of subsidies and determine if these are efficient and prevent leakages and pilferage;
- VI. Formulate principles of desirable subsidies and identify those subsidies that fulfill the principles of desirability;
- VII. Recommend measures to rationalize all subsidies in line with the principles of desirability;
- VIII. Any other matter referred to the Subsidies Cell by the Finance Division.

4. The Subsidies Cell would submit periodic reports on its work and interim recommendations to the Finance Division.


(Dr. Umar Jawaid)
Section Officer (HR-I)

Distribution:

1. SA to Adviser to PM on Finance & Revenue.
2. SA to FS.
3. PS to Finance Secretary
4. PS to Special Secretary Finance.
5. PSs to All AFSs Finance Division
6. PS to Economic Advisor.
7. JS(HRM)
8. APS to Director General I(Media).
9. DS(HR)/DS(B&A)/DS(QA)/DS(Services)/DS(Council)/DS(Coord).
10. DDO, Finance Division.
11. SOs(HR-II,III &IV)/Services)/B&A/Protocol/Documentation./Confidential/
Library/R&I.
12. The Web Master, Finance Division, Islamabad.
13. Office Order file/Personal file.